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**ECPD Headquarters**

**European Center  
for Peace and Development**  
Centre Européen  
pour la Paix et le Développement  
Centro Europeo  
para la Paz y el Desarrollo  
Европейский центр  
мира и развития



Belgrade, 31 August 2020

**The European Center for Peace and Development University for Peace established by the United Nations**, in the framework of the ECPD International Program of Transfer of Knowledge System, in cooperation with the **Ministry of Health of Montenegro, Ministry of Health of Serbia, Ministry of Health of the Federation of Bosnia and Herzegovina, Ministry of Health and Social Welfare of the Republic of Srpska, Technical University of Berlin (Germany), Long Island University (USA), VAMK University (Finland), Faculty of Medicine University of Montenegro, Faculty of Medicine University of Banja Luka, Faculty of Medicine University of Kragujevac, Istituto Superiore di Sanità (Italy), National School of Public Health of Greece and South-Eastern Europe Health Network (SEEHN)**, organizes

**XXV ECPD INTERNATIONAL SUMMER SCHOOL  
MANAGEMENT OF HEALTHCARE INSTITUTIONS**  
with the main topic

**HEALTH CRISIS MANAGEMENT  
AND MAJOR DISASTER PROGRAMS  
IN THE LIGHT OF EXPERIENCE WITH  
PANDEMIC COVID-19**

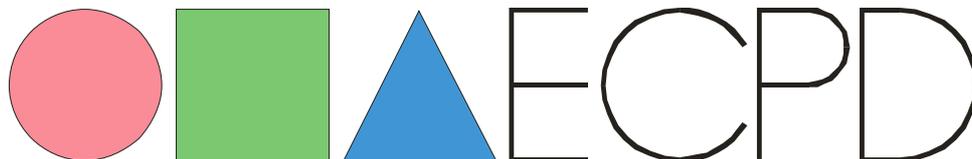
**(Hotel "Splendid" – Budva, 14 – 18 September 2020)**

We have the pleasure to invite you to take part in the work of our **25<sup>th</sup> Jubilee ECPD International Summer School of Management of Health Care Institutions** (hereinafter: The School), which will focus, within the main theme "**Health Crisis Management & Major Disaster Programs in the Light of Experience with Pandemic COVID-19**", on the key topics that are continually preoccupying health managers, policy makers and executives:

- i) National Healthcare Systems Experiences in coping with COVID-19**
- ii) Current trends in health system reforms and possible health system reforms following this year's pandemic experience**
- iii) Existing and new ways of financing health and society's attitude toward health risks**
- iv) Preparation of national health care strategy and its action plan from the economic-political, psychological and geo-strategic aspect.**

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To provide all people with access to safe, high quality basic health care services is vital for every country, especially in times of major disasters, e.g. meteorological disasters or earthquakes, floods, fires and other mass disasters from global pandemic (SARS, MERS, COVID-19 etc.) to wars. All countries are facing socio-economic, political, legal and other health management challenges along the path of achieving **universal health care** in these challenging times.

This year's school focuses on innovations in health system reforms and innovations in health system financing, which would, among other things, prevent risks and consequences of challenges such as pandemics and global disasters, with regional and local impact on human health and the community economy. Special emphasis will be placed on the preparation of realistic, comprehensive and balanced health policies, strategies and coordination plans, as well as on the preparation of a quality, fair, rational and feasible protection package with special reference to the countries of Southeast Europe within the European continent.

**Co-Directors** of this year's Summer School are **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia and long-standing Director of the University Clinical Centre Slovenia, prominent international expert with extensive experience in this field, **Prof. Dr. Klaus-Dirk Henke**, Chair of Health Economics and Health Management, University of Berlin, **Prof. Dr. Ana Stavljenić Rukavina**, Vice-Rector of the Libertas International University, Zagreb, former Minister of Health of Croatia, **Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Studies, Director of the Primary Health Care Center Podgorica, **Prof. Dr. Miodrag Todorović**, long-standing Director of the Seychelles Ministry of Health, **Prof. Dr. Jeffrey Levett**, long-standing Dean of the National School of Public Health, Greece, International Gusi Peace Prize Laureat, and **Prof. Dr. Luca Rosi**, Istituto Superiore di Sanità, Italy. The President of the School Council is **Prof. Dr. Đorđe Jakovljević**, the founder and long-standing Director of this ECPD International Summer School.

## Program

The main topics of the School include the following:

**(i) Countries Experiences in coping with COVID-19**

**(ii) Mental health and psychological impact of life in and after a pandemic**

**(iii) Trends in health system reforms**

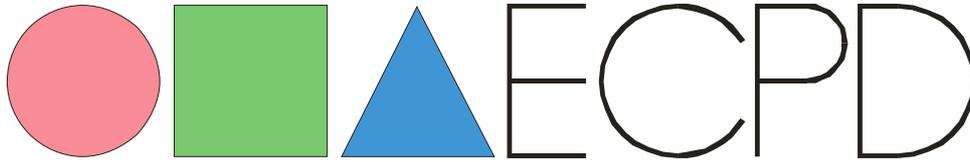
- Reforming health systems through innovation
- Trends in health reform in developed countries
- Health care reforms in South East European countries

**(iv) Existing and new ways of financing health care**

- Health care financing in SEE countries
- Opportunities to increase health income to support universal health care
- Trends in future funding and coverage of health services

**(v) Preparation of the national health strategy and its action plan**

- National Health Strategies in the 21st Century
- Advising the population on its needs and expectations



- Analysis of the situation in the health sector
- Set priorities for national health policies, strategies and plans
- Strategic planning: turning priorities into plans
- Operational planning: turning plans into activities
- Assess the impact of national health policy, strategy and plan on costs
- Monitoring and evaluation and review of national health policies, strategies and plans

**(vi) Health care package**

- Fundamentals of health care package pricing policy
- Good governance principles for the preparation and revision of health care packages
- Methods for determining which health care package works
- Ethics, human rights and political economy in defining health care packages

**(vii) Innovative programs in micromanagement of medical practice and the way forward**

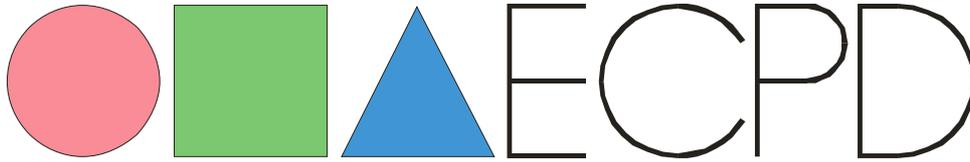
- Risk management at the front line
- Planning premises, staffing and financing
- Equipment and procurement (EPR i PPE)
- Business continuity program for health services
- Education and implementation

**(viii) Organizing prenatal care in the context of the COVID-19 Pandemic**

A special Regional Round Table will be organized within the School Program, which will discuss the comparative experiences of countries in the region in dealing with and before emergencies (COVID-19 case). The round table will be moderated by **Prof. Dr. Luca Rossi**.

### Lecturers

- **Prof. Dr. Hans Kluge**, Director of the World Health Organization (WHO) for Europe
- **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia, University of Ljubljana
- **Prof. Dr. Klaus-Dirk Henke**, University of Berlin, Germany
- **Prof. Dr. Ana Stavljenić Rukavina**, DIU Libertas International University, Zagreb
- **Prof. Dr. Miodrag Todorović**, CEO of "Panafricare" Clinic and long-standing Director of the Seychelles Ministry of Health
- **Prof. Dr. Jeffrey Levett**, Honorary Dean of the National School of Public Health, Athens, Greece, International Gusi Peace Prize Laureat
- **Prof. Dr. Luca Rosi**, Istituto Superiore di Sanità, Italy
- **Prof. Dr. Arne Björnberg**, Executive Director, Health Consumer Powerhouse, Sweden
- **Prof. Dr. Hannu Vuori**, long-standing WHO senior official and expert, Finland
- **Dr. Sc. Kenan Hrapović**, Minister of Health of Montenegro
- **Dr. Alen Šeranić**, Minister of Health and Social Welfare of the Republic of Srpska

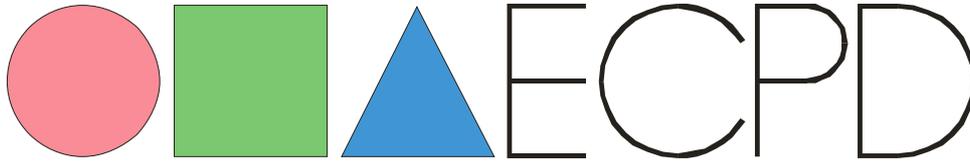


- **Prof. Dr. Rusmir Mesihović**, Minister of Health of the Sarajevo Canton and former Minister of Health of the Federation of B&H
- **Prof. Dr. Ranko Škrbić**, Dean of the Faculty of Medicine, University of Banja Luka
- **Prof. Dr. Nebojša Arsenijević**, Professor at the Faculty of Medicine, University of Kragujevac, European Center for Peace and Development of the UN University for Peace
- **Prof. Dr. Tihomir Domazet**, Professor at the ECPD UN University for Peace
- **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Studies, Montenegro
- **Mr. Mile Sugarev**, acting Director General of the Health Insurance Fund of the Republic of Northern Macedonia
- **Prof. Dr. Thomas Lux**, University of Applied Science Niederrhein, Germany
- **Prof. Dr. Alvaro Hidalgo Vega**, University of Castilla-La Mancha, Spain
- **Prof. Dr. Antoni Gilabert-Perramon**, Director of Pharmacy and Medicine, Catalan Health and Social Care Consortium, Spain
- **Dr. Zvonimir Šostar**, Director of the Institute of Public Health "Dr. Andrija Štampar", Zagreb, Croatia
- **Prof. Dr. Aleksandar Džakula**, "Dr. Andrija Štampar" School of Public Health, School of Medicine, University of Zagreb, Croatia
- **Prof. Dr. Snežana Rakić**, Faculty of Medicine, University of Belgrade
- **Doc. Dr. Antonija Balenović**, Libertas International University, Croatia
- **Prof. Dr. Christo Kaftandjiev**, Sofia University, Bulgaria

## Learning objectives

The learning objectives of the School will allow participants to acquire knowledge and information about the following:

- Reform steps for cost restriction while maintaining high quality of health services;
- Major reform trends in the developed European countries;
- Innovation in health system reforms;
- Experience of others in financing and managing health care systems;
- Preconditions for achieving universal health care;
- Future health spending scenarios;
- Additional health resources in the form of earmarked inflows;
- Principles for the preparation of the national health care strategy and its action plan;
- Mistakes and shortcomings in the preparation and implementation of today's strategies and plans;
- Achieving consensus between demand and supply of services, as well as between government, service providers and the population;
- Preparing a quality, fair and affordable health care package;
- Implementation of health care packages;
- Ethical, legal and policy issues when defining health care packages;
- Formulation of a joint strategy for the functioning of health systems in emergency conditions.



## School Organization

The lectures are held every weekday, from 9 a.m. to 3 p.m. Apart from the theoretical presentations delivered by the lecturers, in the framework of each topic there will be panel discussions and case studies.

Upon completion of the School, the School participants will be provided with course handouts necessary for effective lecture attendance and study after finalization of the School, as well as all authorized presentations. In order to enable participants to master the lectures successfully, simultaneous translation will be provided.

## School Certificate

Based on participation during the classes and acquired knowledge and skills during the work of the School, the participants will receive a **nationally and internationally valid and accredited Certificate of the European Center for Peace and Development (ECPD) University for Peace established by the United Nations.**

## Application Form and Participation Fee

Taking into account the current situation with the COVID-19 pandemic, the ECPD Executive Board has decided that the **Registration Fee** for participation in this year's ECPD International Summer School will be **reduced by 20%**, so that it amounts to **390 EUR** (instead of 490 EUR).

Applications should be sent to: European Center for Peace and Development (ECPD) UN University for Peace, Terazije 41, 11000 Belgrade, Serbia; Tel: +381 11 3246 041; E-mail: [ecpd@Eunet.rs](mailto:ecpd@Eunet.rs) and [office@ecpd.org.rs](mailto:office@ecpd.org.rs); Website: [www.ecpd.org.rs](http://www.ecpd.org.rs)

## Hotel Accommodation

The School participants are provided accommodation at the **Hotel "Splendid" in Bečići** ([www.montenegrostars.com](http://www.montenegrostars.com), tel: +382 33 773 777), at which the School will be held, at preferential rates. Accommodation on a half-board basis will be charged at the reduced price of **138 EUR** per day for a single room and **79 EUR** for a double room, per person.

Together with this letter of invitation you will find enclosed the hotel reservation form. We advise you to book your accommodation through the ECPD Secretariat.

Looking forward to your application and meeting you soon, we remain,

Sincerely yours,

PRESIDENT OF THE SCHOOL BOARD  
(Prof. Dr. Đorđe Jakovljević)

(Prof. Dr. Klaus-Dirk Henke)

(Prof. Dr. Ana Stavljenić Rukavina)

SCHOOL DIRECTOR  
(Prof. Dr. Dušan Keber)

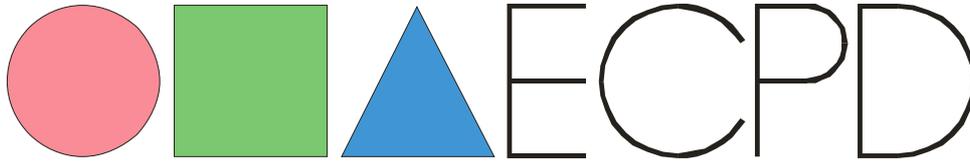
SCHOOL CODIRECTORS



ECPD EXECUTIVE DIRECTOR  
(Prof. Dr. Negoslav Ostojić)

(Prof. Dr. Jeffrey Levett)

(Prof. Dr. Miodrag Todorović)



EUROPEAN CENTER FOR PEACE AND DEVELOPMENT (ECPD)  
UNIVERSITY FOR PEACE ESTABLISHED BY THE UNITED NATIONS

**XXV ECPD INTERNATIONAL SUMMER SCHOOL ON  
MANAGEMENT OF HEALTH CARE INSTITUTIONS**

**(Hotel „Splendid“ – Budva, 14 – 18 September 2020)**

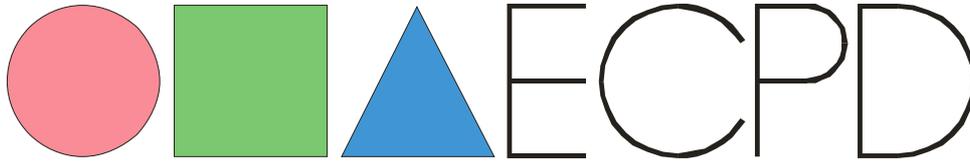
**APPLICATION FORM**

1. Name and surname \_\_\_\_\_
2. Educational background \_\_\_\_\_
3. Specialty \_\_\_\_\_
4. Organization (name, address, phone) \_\_\_\_\_  
\_\_\_\_\_
5. Workplace or function \_\_\_\_\_
6. Address for correspondence (if different than the given one) \_\_\_\_\_  
\_\_\_\_\_
7. Phone \_\_\_\_\_ Fax \_\_\_\_\_
- E-mail address: \_\_\_\_\_
8. Licence Number: \_\_\_\_\_

The Application Form should be submitted to the European Center for Peace and Development University for Peace, Terazije 41, 11000 Belgrade; Tel: +381 11 3246 041; E-mail: office@ecpd.org.rs and ecpd@eunet.rs; www.ecpd.org.rs

The participation fee should be paid through ECPD account. Regarding the payment instructions and pro-forma invoice, please contact ECPD Financial Department: Tel: +381 11 3246 041; E-mail: office@ecpd.org.rs and ecpd@eunet.rs

Place and date \_\_\_\_\_ Candidate \_\_\_\_\_



## INFORMATION ON THE ACCOMMODATION OF PARTICIPANTS

### XXV ECPD INTERNATIONAL SCHOOL MANAGEMENT OF HEALTH CARE INSTITUTIONS (Hotel "Splendid" – Budva, 14 – 18 September 2020)

The European Center for Peace and Development (ECPD) established by the University for Peace of the United Nations, the organizer of the XXV International School: Management of Health Institutions has provided, at reduced prices, accommodation for the participants at Hotel "Splendid":

ROOM TYPE	TYPE OF SERVICE	PRICE OF ACCOMMODATION PER PERSON
Single room	Half board	138 EUR
Double room	Half board	79 EUR per person

We kindly ask you to forward the application for Hotel reservation to the Secretariat of ECPD, Terazije 41, 11000 Belgrade; Tel: +381 11 3246 041; E-mail: office@ecpd.org.rs or ecpd@EUnet.rs

ECPD SECRETARIAT

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Kindly make your reservation for accommodation in due time by forwarding the following details:

Name and Surname: \_\_\_\_\_,

I wish accommodation in 1/1 room  or 1/2 room

Date of arrival: \_\_\_\_\_

Date of departure: \_\_\_\_\_

Place and date

Signature

\_\_\_\_\_

\_\_\_\_\_