

**Evropski centar
za mir i razvoj**
Terazije 41
11000 Belgrade, Serbia

ECPD Headquarters

**European Center
for Peace and Development**
**Centre Européen
pour la Paix et le Développement**
**Centro Europeo
para la Paz y el Desarrollo**
**Европейский центр
мира и развития**



University for Peace established by the United Nations

Belgrade, 30 April 2018

The European Center for Peace and Development University for Peace established by the United Nations, Belgrade - Regional Mediterranean Institute for International Postgraduate Studies and Development Research of ECPD, Podgorica, in the framework of the ECPD International Program of Transfer of Knowledge System, in cooperation with the Ministry of Health of Montenegro, Ministry of Health of the Federation of Bosnia and Herzegovina, Ministry of Health and Social Welfare of the Republic of Srpska, University of Berlin (Germany), Long Island University (USA), VAMK University (Finland), Istituto Superiore di Sanità (Italy) and South-eastern Europe Health Network (SEEHN), organizes

**XXIII ECPD INTERNATIONAL SUMMER SCHOOL
MANAGEMENT OF HEALTHCARE INSTITUTIONS
with the main topic**

**WASTEFUL SPENDING ON HEALTH AND
POTENTIAL SOLUTIONS**

(Hotel „Splendid“ – Budva, 25 – 29 June 2018)

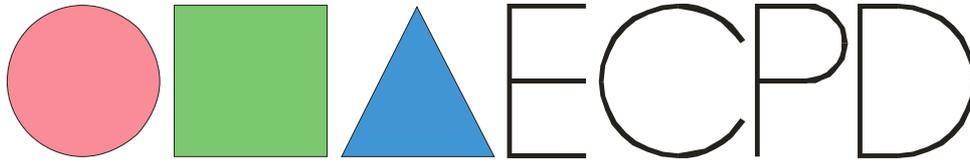
We have the pleasure to invite you to take part in the work of **Twenty third ECPD International Summer School of Management of Health Care Institutions** (hereinafter: School), devoted to a highly topical issue: **Wasteful Spending on Health and Solutions**. This year's ECPD International Summer School continues the studying of current topics in the field of health management and health economics and extends the tradition of gathering health managers and other decision makers in health care systems from the region of South-east and Central Europe.

Directors of this year's Summer School is **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia and long-standing General Director of the University Medical Centre Ljubljana, prominent international expert with extensive experience in this field across the region of Southeast Europe, while the Co-Directors are **Prof. Dr. Klaus-Dirk Henke**, Chair of Health Economics and Health Management, University of Berlin, **Prof. Dr. Ana Stavljenić Rukavina**, Vice-Rector of the Libertas International University, Zagreb, former Minister of Health of Croatia, **Prof. Dr. Jeffrey Levett**, National School of Public Health, Greece and **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Programs. The President of the School Council is **Prof. Dr. Đorđe Jakovljević**, Founder and long-standing Director of this ECPD International Summer School.

Health care systems in OECD countries continue to improve health and increase life expectancy. Yet, the financial cost is high and countries struggle to meet the demands for

Phone: +381 11 3246-041, 3246-042, 3246-043, 2652-170 Fax: 3240-673, 3234-082, 2651-344

E-mail: ecpd@EUnet.rs, office@ecpd.org.rs



more spending. New treatments are often expensive and ageing populations have ever greater needs. A significant share of health spending in OECD countries is at best ineffective and at worst, wasteful.

- *One in ten patients is harmed unnecessarily at the point of care*
- *More than 10% of hospital expenditure goes to correcting preventable medical mistakes or infections that people catch in hospitals*
- *One in three babies instead of one in seven is delivered by C- section*
- *The market penetration of generic pharmaceuticals ranges between 10-80%*
- *At least one in five emergency department visits as inappropriate*
- *The costs of administering health systems vary remarkably between countries*
- *On average, the loss to fraud and error is more than 6% of health expenditure*

Wasteful spending can be tackled. Evidence suggests that up to one-fifth of health spending could be channelled towards better use. Actions to tackle wasteful spending are needed in the delivery of care, the management and organisation of health services and in the governance of health care systems. Strategies to curb wasteful spending reflect two principles:

- *Stop spending on things that do not improve health;*
- *Swap inputs and change approaches when less pricy alternatives of equal value exist.*

We believe that the program of this year's Summer School that will cover a wide range of very actual and significant topics is dedicated to these challenges rightfully.

Program

The main topics of the School include:

(i) Ineffective spending and waste in health care systems: Overview

(ii) Wasteful clinical care: problems and solutions

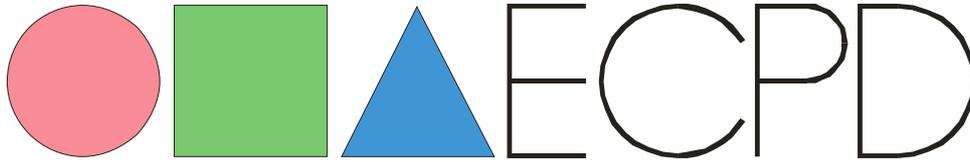
- *Low-value care and adverse events in health care*
- *Initiatives to prevent and mitigate wasteful clinical care*
- *Common instances of overdiagnosis or overtreatment*
- *Avoiding unnecessary surgeries and clinical procedures*
- *Reducing risk of hospital infections*
- *Substituting physicians with nurses for chronic patient management*
- *Replacing expensive treatments with cheaper alternatives*
- *Use of Health Technology Assessment to reduce low-value care*
- *Use of financial incentives to reduce low-value care and adverse events*
- *Enabling patients to recognise unsafe, ineffective or inappropriate care*

(iii) Promoting rational use of antimicrobials and other pharmaceuticals

- *Inappropriate use of antimicrobials and other pharmaceuticals*
- *Tackling inappropriate use of antimicrobials and other pharmaceuticals*
- *Generic drug substitution*
- *Dealing with the problem of extremely expensive drugs*
- *Procurement of pharmaceuticals and other medical goods*

(iv) Addressing operational waste by better targeting the use of hospital care

- *Wasteful use and overuse of high-cost hospital care*
- *Policy levers to reduce hospital overuse*
- *From in-patient to out-patient care*



(v) Provider payment and administrative spending in health care systems

- *Efficient and non-efficient methods of provider payment*
- *Wasteful spending on governance and administration*
- *Policies targeted at reducing administrative costs*

(vi) Fraud, abuse, corruption and other integrity violations in health sector

- *Fraud, abuse and corruption*
- *Inappropriate business practices*
- *Tackling integrity violations in service delivery and financing*

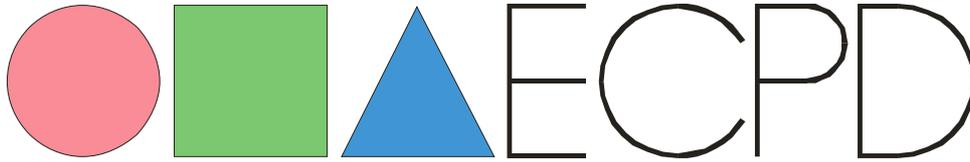
Lecturers

- **Dr. Hans Kluge**, Director of Directorate for Health Systems and Public Health Department, World Health Organization (WHO) for Europe
- **Prof. Dr. Dušan Keber**, former Minister of Health of Slovenia, President of the Red Cross of Slovenia, University of Ljubljana
- **Prof. Dr. Klaus-Dirk Henke**, Technical University, Berlin, Germany
- **Prof. Dr. Ana Stavljenić Rukavina**, DIU Libertas International University, Zagreb
- **Prof. Dr. Arne Bjornberg**, Executive Director, Health Consumer Powerhouse, Sweden
- **Dr. Sci. Kenan Hrapović**, Minister of Health of Montenegro
- **Prof. Dr. Vjekoslav Mandić**, Minister of Health of the Federation of Bosnia and Herzegovina
- **Dr. Dragan Bogdanić**, Minister of Health and Social Welfare of the Republic of Srpska
- **Prof. Dr. Jeffrey Levett**, National School of Public Health, Athens, Greece
- **Prof. Dr. Nebojša Arsenijević**, Rector of the University of Kragujevac
- **Prof. Dr. Miodrag Radunović**, President of the Committee on Health, Labour and Social Welfare of the Parliament of Montenegro
- **Prof. Dr. Alvaro Hidalgo Vega**, University of Castilla-La Mancha, Spain
- **Prof. Dr. Thomas Lux**, University of Applied Science Niederrhein, Germany
- **Prim. Dr. Goran Čerkez**, Deputy Minister of Health of the Federation of B&H
- **Prof. Dr. Luca Rosi**, Istituto Superiore di Sanità, Italy
- **Prof. Dr. Uwe Fachinger**, University of Vechta, Germany
- **Prof. Dr. Elisabeth Steinhagen-Thiessen**, Charité Medical University, Berlin, Germany
- **Prof. Dr. Rusmir Mesihović**, former Minister of Health of the Federation of B&H
- **Dr. Sci. Antoni Gilabert-Perramon**, Director of Pharmacy and Medicine, Catalan Health and Social Care Consortium, Spain
- **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Programs, Director of the Primary Health Care Center Podgorica

Aim of the School

Learning aims are:

- In-depth familiarizing participants with the causes of wasteful spending on health (health errors, unnecessary and excessive use of medicines and other health services, low penetration of generic drugs, corruption, non-stimulating payment of services, protracted introduction of cheaper methods of treatment)
- Open presentation of the examples of bad practice of wasteful spending on health in the countries of the Western Balkans and other European countries
- Familiarizing participants with the methods how to curb wasteful spending on health worldwide



- Examples of good practice in the countries of the Western Balkans and other European countries
- Change of the health regulations in the countries of the Western Balkans and other European countries during the past five years

School Organization

The lectures are held each working day, from 9 a.m. to 3 p.m. Apart from the theoretical presentations by the lectures, in the framework of each topic there will be **panel discussions** and case studies.

Upon completion of the School, the School participants will be provided with course handouts necessary for effective lecture attendance and study, as well as all authorized presentations. In order to enable participants to master the lectures successfully, simultaneous translation will be provided.

School Certificate

Based on participation during the classes and acquired managerial knowledge and skills during the work of the School, the participants will receive an **internationally valid and accredited Certificate of the European Center for Peace and Development (ECPD) University for Peace established by the United Nations.**

Application Form and Participation Fee

The participation fee for the ECPD International Summer School is **490 EUR.**

Applications should be sent to: European Center for Peace and Development (ECPD) University for Peace, Terazije 41, 11000 Belgrade, Serbia; Tel: +381 11 3246 041, Fax: +381 11 3240-673, +381 11 3234-082; E-mail: ecpd@Eunet.rs and office@ecpd.org.rs; Website: www.ecpd.org.rs

Hotel Accommodation

The School participants are provided accommodation at the **Hotel "Splendid" in Bečići** (www.montenegrostars.com, tel: +382 33 773 777), at preferential rates. Accommodation on a half-board basis will be charged at the reduced price of **148 EUR** per day for a single room and **104 EUR** for a double room, per person. We enclose, with the letter of invitation, the form for hotel reservation and recommend you to make your reservation through the ECPD Secretariat.

Looking forward to your application and meeting you soon, we remain,

Sincerely yours,

PRESIDENT OF THE SCHOOL BOARD
(Prof. Dr. Đorđe Jakovljević)

(Prof. Dr. Klaus-Dirk Henke)

(Prof. Dr. Ana Stavljenić Rukavina)

SCHOOL DIRECTOR
(Prof. Dr. Dušan Keber)

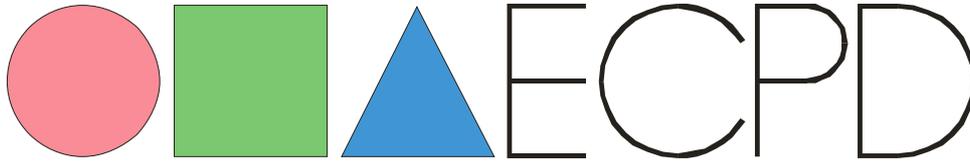
SCHOOL CODIRECTORS

ECPD EXECUTIVE DIRECTOR
(Prof. Dr. Negoslav P. Ostojić)

(Prof. Dr. Jeffrey Levett)

(Ass. Prof. Dr. Nebojša Kavarić)





EUROPEAN CENTER FOR PEACE AND DEVELOPMENT (ECPD)
UNIVERSITY FOR PEACE ESTABLISHED BY THE UNITED NATIONS

**XXIII ECPD INTERNATIONAL SUMMER SCHOOL ON
MANAGEMENT OF HEALTH CARE INSTITUTIONS**

(Hotel „Splendid“ – Budva , 25 – 29 June 2018)

APPLICATION FORM

1. Name and surname _____

2. Educational background _____

3. Specialty _____

4. Organization (name, address, phone) _____

5. Workplace or function _____

6. Address for correspondence (if different than the given one) _____

7. Phone _____ Fax _____

E-mail address: _____

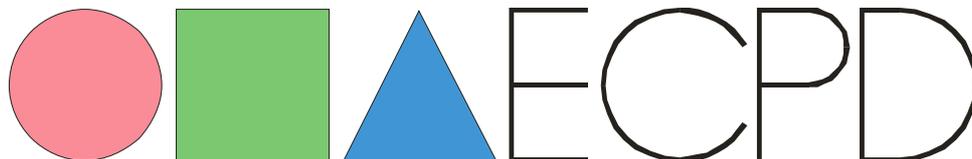
The Application Form should be submitted to the European Center for Peace and Development (ECPD) University for Peace, Terazije 41, 11000 Belgrade, Fax: +381 11 3240 673, +381 11 3234 082, E-mail: office@ecpd.org.rs and ecpd@eunet.rs; www.ecpd.org.rs

The participation fee should be paid through ECPD account. Regarding the payment instructions and issuing of pro-forma invoice, please contact ECPD Financial Department: Tel: +381 11 3246 041; E-mail: office@ecpd.org.rs and ecpd@eunet.rs; www.ecpd.org.rs

Place and date _____

Candidate _____

(Signature)



INFORMATION ON THE ACCOMMODATION OF PARTICIPANTS

XXIII ECPD INTERNATIONAL SCHOOL MANAGEMENT OF HEALTH CARE INSTITUTIONS (Hotel „Splendid“ – Budva, 25 – 29 June 2018)

The European Center for Peace and Development (ECPD) established by the University for Peace of the United Nations, the organizer of the XXIII International School: Management of Health Institutions has provided, at reduced prices, accommodation for the participants at Hotel „Splendid“:

ROOM TYPE	TYPE OF SERVICE	PRICE OF ACCOMMODATION PER PERSON
Single room	Half board	148 EUR
Double room	Half board	104 EUR per person

We kindly ask you to forward the application for Hotel reservation to the Secretariat of ECPD, Terazije 41, Fax: +381 11 3234 082; +381 11 3240 673, E-mail: office@ecpd.org.rs or ecpd@EUnet.rs.

ECPD SECRETARIAT

Kindly make your reservation for accommodation in due time by forwarding the following details:

Name and Surname: _____

I wish accommodation in 1/1 room or 1/2 room

Date of arrival: _____, flight: _____, airport _____

Date of departure: _____, flight: _____, airport _____

Place and date

Signature
